

INTERNATIONALISATION STRATEGY OF THE JOHN PAUL II CATHOLIC UNIVERSITY OF LUBLIN FOR THE YEARS 2020-2025

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INTRODUCTION

This document is a continuation of *the Development Strategy of the John Paul II Catholic University of Lublin for the years 2020-2025*. In that Strategy, internationalisation was presented as a particular expression of the catholicity of the University, "which corresponds to the universal mission of the Catholic Church that transcends national borders and ethnic and cultural barriers, [which] is also expressed in the emphasis on internationalisation in every aspect of its operation".

The John Paul II Catholic University of Lublin was created with an international impact in mind, especially in our region of Europe. From 1944 to 1989, it was the only Catholic University in the entire so-called Eastern Bloc. Poland's entry into its role as an eastern border of the European Union, our Alma Mater's numerous ties with the Polish community and Poles abroad, and the Catholic, and therefore by definition supranational, nature of the University, define the basic conditions of the John Paul II Catholic University of Lublin in the international arena.

The awareness of the development trends of the higher education and science sector, as well as a critical look at the University's situation in the field of scientific activity and education, makes it possible to distinguish the key factors determining the direction of its internationalisation:

- The quality of research will increasingly influence the status of the University. One of the most important criteria for assessing the quality of research is its presence and recognition in the international circuit, expressed in citations, publication in collaboration with employees of other, especially foreign, scientific centres, and the formation of sustainable international research teams and research centres.
- 2) For the University's recognition in the international environment, it is necessary to open up even more to foreign students by creating and promoting the offer and conditions of education so that the University is willingly chosen by both foreign candidates and foreign students completing part of their studies in the form of international exchange.
- 3) Internationalisation of universities both in the areas of research, education and multiculturalism of the academic environment is an important element of national and international rankings of universities, which are an inherent carrier of prestige and recognition of an academic centre.
- 4) To build an international university, it is necessary to open the University to cooperation with the international socio-economic community, including graduates.

PART I

VISION AND MISSION OF THE JOHN PAUL II CATHOLIC UNIVERSITY OF LUBLIN IN THE ASPECT OF INTERNATIONALISATION

The John Paul II Catholic University of Lublin is an international university. Its activity reflects the catholicity of the Church as well as the universal nature of science.

1. The VISION OF THE JOHN PAUL II CATHOLIC UNIVERSITY OF LUBLIN in terms of internationalisation is expressed through:

- conducting scientific research in cooperation with foreign research centres at the highest level of expertise;
- publication of research results in renowned foreign scientific journals;
- cooperation with foreign universities to create majors and other forms of education;
- education of Polish students in courses conducted in English and Polish;
- education of foreign students in courses conducted in English and in Polish;
- supporting international exchange of university teachers;
- supporting international exchange of students;
- supporting university teachers, students and administrative employees of the University in improving their foreign language skills;
- improving the intercultural competence of the participants of *Universitas* to enable them to conduct research and educational work and administrative service in an international environment.

2. The John Paul II Catholic University of Lublin realises its MISSION in the aspect of internationalisation through:

- presenting the Church as a community of truth and freedom, permeating social life, especially academic life;
- creation of a multicultural academic environment, including academic pastoral care and other forms of integration, education and formation activities;
- participation in international scientific life;
- establishing lasting cooperation with foreign research centres and academic institutions;
- openness to foreign students, including those with disabilities, combined with the creation of a culture of friendship, acceptance and integration;
- promotion of intellectual heritage and values on which the University is based throughout the world;
- building relationships with Catholic and Polish communities;
- internationalisation of the scientific and cultural heritage of the University.

PART II

SCIENTIFIC RESEARCH, EDUCATION AND ORGANISATION OF THE JOHN PAUL II CATHOLIC UNIVERSITY OF LUBLIN

IN THE ASPECT OF INTERNATIONALISATION

Internationalisation materialises in all aspects of the activities of the John Paul II Catholic University of Lublin: research, education and organisation. The University, by including internationalisation in the vision of its development, considers it an important element of its fundamental mission, which is to serve God and the Fatherland, to serve truth, freedom and life.

3. Internationalisation in the field of scientific research

Strategic Objective 1 [BU_S1]

Increasing the international recognition of research conducted at the University

Operational objectives:

- Increasing the number of scientific publications by employees and doctoral students of the University in renowned international journals, especially in English [BU_C1];
- Increasing the number of citations of employees and doctoral students of the University in renowned international databases [BU_C2];
- Ensuring the functioning of own scientific journals based on international standards specific to individual scientific disciplines [BU_C3];
- Provision of opportunities for the Publishing House of the Catholic University of Lublin to cooperate with prestigious foreign publishing houses on joint publishing projects [BU_C4];
- Increasing revenue from the commercialisation of scientific research and increasing the number of patents and protective rights developed in an international context [BU_C5].

Strategic Objective 2 [BU_S2]

Increasing the scale of international research collaboration involving the University

Operational objectives:

- Increasing the number of international research consortia and teams with the participation of the University, particularly in the field of interdisciplinary research [BU_C6];
- Increasing the number of international research projects in which the University employees participate as leaders or members of a consortium or research team [BU_C7];
- Supporting the mobility of university teachers and doctoral students to establish international scientific collaboration and present research results [BU_C8];
- Employing recognised foreign scientists in research positions at the University and stimulating an increase in the number of researchers from foreign research centres at scientific conferences held at the University [BU_C9].

4. Internationalisation in the field of education

Strategic Objective 1 [KU_S1]

Improving the educational offer conducive to the internationalisation of the University

Operational objectives:

- Increasing the number of majors and other forms of education conducted in English, in particular those addressed to foreign candidates [KU_C1];
- Preparation of majors and other forms of education in cooperation with foreign universities [KU_C2];
- Increasing the number of foreign students, including those receiving scholarships granted by the National Agency for Academic Exchange, undertaking studies and other forms of education with concern for high quality of education [KU_C3];
- Analogous growth in the number of doctoral students [KU_C4];
- Constant analysis of market needs for the development of majors conducted in English [KU_C5];
- Detailed analysis of the competitiveness of the above-mentioned offer in the educational market [KU_C6];
- Making the educational offer more attractive by introducing classes in English into study programmes in Polish [KU_C7];
- Increasing employee mobility through international exchange programmes [KU_C8];
- Increasing the number of visiting professors [KU_C9];
- Improving the support system for foreign students learning Polish [KU_C10].

Strategic Objective 2 [KU_S2]

Enhancing the attractiveness and international promotion of education at the University

Operational objectives:

- Obtaining accreditation and international certificates for the majors conducted at the University [KU_C11];
- International promotion of the University, including majors conducted in English [KU_C12];
- Building a comprehensive marketing policy for the educational offer of the University [KU_C13];
- Development of the offer of short-term thematic educational programmes addressed to foreigners [KU_C14].

Strategic Objective 3 [KU_S3] Strengthening the multiculturalism of the University

Operational objectives:

- Increasing the mobility of students and doctoral students within the framework of international exchange programmes [KU_C15];
- Cooperation with the Career Services to develop international employment opportunities for the University graduates [KU_C16];
- Increasing the number of university-wide initiatives and events of an integrative and pastoral nature addressed to Polish and foreign students [KU_C17];
- Increasing the number of initiatives and events promoting Polish culture among foreign students [KU_C18];
- Stimulation of the involvement of foreign employees and students in the work of the University bodies, student and doctoral student self-governments, scientific circles and associations [KU_C19].

5. Organisation of the University in the context of internationalisation

Strategic Objective 1 [OU_S1] Improving the organisation and internal procedures of the University to better serve the university teachers and foreign students

Operational objectives:

- Organisation of a consistent system of communication with university teachers, foreign students and doctoral students in English [OU_C1];
- Improvement of the system for handling matters related to the employment and residence of foreign employees [OU_C2];
- Improvement of the system of support in administrative and welfare matters of foreign students [OU_C3];
- Improvement of the system of remote education addressed mainly to foreign students and doctoral students [OU_C4].

Strategic Objective 2 [OU_S2]

Improving the organisation and internal procedures of the University to support international research and education

Operational objectives:

Institutional improvement of competence (including linguistic and intercultural competence) of the University employees, with particular emphasis on those who have direct contact with foreigners and teachers who conduct classes in a foreign language [OU_C5];

- Increasing the number and monitoring the implementation of agreements concluded with foreign universities in the field of scientific and organisational cooperation, academic mobility, joint diplomas and promotion [OU_C6];
- Increasing the number of international projects, in particular those financed by the European Union [OU_C7];
- Improving the position of the University in world rankings [OU_C8];
- Modernisation of the University in terms of infrastructure, management and offered services [OU_C9];
- Promotion and application of environmentally friendly solutions in all University activities, including those resulting from the Internationalization Strategy of the University [OU_C10].

Strategic Objective 3 [OU_S3]

Continuous cooperation with organisations and associations to strengthen international social patronage for the material development of the University, including its internationalisation

Operational objectives:

- Establishment of a long-term funding mechanism for the University's international cooperation [OU_C11];
- Development of cooperation with the Society of Friends of the John Paul II Catholic University of Lublin, the Development Foundation and the Potulicka Foundation to coordinate the material development of the University [OU_C12];
- Development of a community of private and institutional donors in Poland and abroad, with a focus on the graduates [OU_C13].

IMPLEMENTATION AND MONITORING OF THE INTERNALISATION STRATEGY OF THE JOHN PAUL II CATHOLIC UNIVERSITY OF LUBLIN

- This document is subject to the approval of the Senate of the John Paul II Catholic University of Lublin.
- The Rector supervises the implementation of the Strategy.
- Monitoring of the Internationalisation Strategy of the John Paul II Catholic University of Lublin is entrusted to the Department for Monitoring of the University's Development Strategy.
- In the processes of formulating recommendations and collecting results, existing processes, human resources and information resources should be used to the greatest extent possible. It is recommended to report on an annual basis.
- Individual scopes of authority of the University's organisational units responsible for the implementation of the Internationalisation Strategy of the John Paul II Catholic University of Lublin are defined in the Organisational Regulations of the University.